



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
General Government						
COUNCIL						
OPERATION EXPENSES						
Other Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages	\$76,495.00	\$78,000.00	\$80,000.00	\$68,227.50	\$72,000.00	
Employee Benefits	\$2,059.00	\$1,736.41	\$1,620.00	\$1,587.79	\$1,752.00	
Administration Expense	\$15,350.00	\$20,850.00	\$21,100.00	\$12,950.13	\$17,700.00	
Other Expense	\$0.00	\$5,000.00	\$1,000.00	\$735.12	\$4,000.00	
Election Expense	\$0.00	\$0.00	\$0.00	\$1,322.88	\$22,900.00	
Contribution to Reserves	\$0.00	\$5,000.00	\$7,500.00	\$7,500.00	\$0.00	
	\$93,904.00	\$110,586.41	\$111,220.00	\$92,323.42	\$118,352.00	
Total Operation Expense	\$93,904.00	\$110,586.41	\$111,220.00	\$92,323.42	\$118,352.00	6.41%
CAPITAL EXPENSES						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!
Total Council Dept	\$93,904.00	\$110,586.41	\$111,220.00	\$92,323.42	\$118,352.00	6.41%
ADMINISTRATION						
OPERATION EXPENSES						
Contributions from Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages	\$358,559.00	\$391,637.99	\$417,914.00	\$362,314.09	\$396,532.28	
Employee Benefits	\$94,480.00	\$110,992.00	\$120,481.72	\$109,960.18	\$121,822.04	
Administration Expenses	\$160,075.00	\$161,272.00	\$166,135.00	\$128,020.19	\$192,550.00	
Insurance Expenses	\$69,858.00	\$69,740.00	\$52,000.00	\$42,904.75	\$55,000.00	
Building & Property Expenses	\$17,385.00	\$28,400.00	\$36,340.56	\$29,142.14	\$43,453.00	
Other Expenses	\$63,608.00	\$76,021.37	\$54,400.00	\$36,892.63	\$34,133.00	
Contribution to Reserves	\$5,000.00	\$5,000.00	\$5,000.00	\$26,945.24	\$83,000.00	
	\$768,965.00	\$843,063.36	\$852,271.28	\$736,179.22	\$926,490.32	8.71%
Subtotal - Administration	\$768,965.00	\$843,063.36	\$852,271.28	\$736,179.22	\$926,490.32	8.71%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
General Government						
<u>CAPITAL EXPENSES</u>						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Debenture Income	\$0.00	\$0.00	(\$138,740.00)	(\$38,000.00)	\$0.00	
Contribution From Reserves	(\$233,500.00)	(\$24,500.00)	(\$76,284.00)	(\$75,342.06)	(\$12,577.00)	
Capital Expense	\$365,110.00	\$251,500.00	\$518,343.00	\$410,422.12	\$121,041.00	
Debenture	\$0.00	\$0.00	\$0.00	\$0.00	\$8,466.41	
Total Capital Expense	\$131,610.00	\$227,000.00	\$303,319.00	\$297,080.06	\$116,930.41	-61.45%
Total Administration Department	\$900,575.00	\$1,070,063.36	\$1,155,590.28	\$1,033,259.28	\$1,043,420.73	
Total General Government	\$994,479.00	\$1,180,649.77	\$1,266,810.28	\$1,125,582.70	\$1,161,772.73	-8.29%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENT SUMMARY**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 BUDGET	% Increase (Decrease)
Health Services						
<u>CEMETERIES, PARKS, HALLS & MUSEUMS</u>						
OPERATION EXPENSE						
User Fees	(\$1,000.00)	(\$1,000.00)	(\$1,000.00)	(\$937.00)	\$0.00	
Other Revenue	(\$48,500.00)	(\$32,500.00)	(\$20,000.00)	(\$3,595.41)	(\$10,000.00)	
Transfer from Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
	(\$49,500.00)	(\$33,500.00)	(\$21,000.00)	(\$4,532.41)	(\$10,000.00)	
Salaries, Wages & Employee Benefits	\$26,399.00	\$30,280.00	\$23,250.00	\$13,593.25	\$62,386.00	
Employee Benefits	\$2,291.00	\$1,855.30	\$1,580.00	\$2,671.85	\$3,630.00	
Administration Expenses	\$2,400.00	\$2,400.00	\$2,100.00	\$1,721.25	\$500.00	
Insurance Expenses	\$34,846.00	\$32,443.00	\$33,901.89	\$34,106.76	\$34,869.16	
Building & Property Expenses	\$14,000.00	\$19,000.00	\$23,000.00	\$11,154.62	\$23,200.00	
Other Expenses	\$118,500.00	\$124,910.00	\$121,200.00	\$121,013.23	\$156,180.00	
Contribution to Reserves	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
	-----	-----	-----	-----	-----	
	\$208,436.00	\$220,888.30	\$215,031.89	\$194,260.96	\$290,765.16	
	-----	-----	-----	-----	-----	
Total Health Operations	\$158,936.00	\$187,388.30	\$194,031.89	\$189,728.55	\$280,765.16	44.70%
Revenue	(\$150,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,800.00)	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution To Reserves	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$13,500.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Capital Expense	(\$120,500.00)	(\$8,000.00)	(\$8,000.00)	(\$8,800.00)	\$0.00	
	-----	-----	-----	-----	-----	
Total Health Capital Expense	(\$120,500.00)	(\$8,000.00)	(\$8,000.00)	(\$8,800.00)	\$0.00	-100.00%
	-----	-----	-----	-----	-----	
Total Health Department	\$38,436.00	\$179,388.30	\$186,031.89	\$180,928.55	\$280,765.16	50.92%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Protection to Persons and Property						
BROWNSVILLE FIRE HALL						
OPERATION EXPENSE						
Revenue	(\$6,000.00)	(\$6,000.00)	(\$5,000.00)	(\$2,870.45)	(\$5,000.00)	
	(\$6,000.00)	(\$6,000.00)	(\$5,000.00)	(\$2,870.45)	(\$5,000.00)	
Salaries, Wages	\$59,400.00	\$58,000.00	\$73,470.00	\$91,069.85	\$90,094.85	
Benefits	\$6,081.00	\$6,200.00	\$4,026.00	\$4,727.00	\$4,100.00	
Administration Expenses	\$5,510.00	\$4,900.00	\$3,250.00	\$3,967.38	\$3,100.00	
Insurance Expenses	\$8,602.00	\$8,965.00	\$9,232.58	\$7,547.03	\$7,769.62	
Building & Property Expenses	\$6,800.00	\$10,140.00	\$9,682.00	\$14,210.43	\$12,400.00	
Other Expenses	\$6,000.00	\$6,000.00	\$7,500.00	\$6,454.70	\$10,200.00	
Capital Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution to Reserves						
	\$92,393.00	\$94,205.00	\$107,160.58	\$127,976.39	\$127,664.47	
Subtotal - Brownsville Fire Hall	\$86,393.00	\$88,205.00	\$102,160.58	\$125,105.94	\$122,664.47	20.07%
MOUNT ELGIN FIRE HALL						
OPERATION EXPENSE						
Revenue	(\$15,500.00)	(\$20,000.00)	(\$30,000.00)	(\$20,252.00)	(\$25,000.00)	
	(\$15,500.00)	(\$20,000.00)	(\$30,000.00)	(\$20,252.00)	(\$25,000.00)	
Salaries, Wages	\$95,000.00	\$93,000.00	\$110,000.00	\$125,744.78	\$120,094.85	
Benefits	\$11,400.00	\$11,400.00	\$4,845.00	\$5,416.00	\$4,815.00	
Administration Expenses	\$5,050.00	\$5,150.00	\$4,500.00	\$4,000.58	\$3,100.00	
Insurance Expenses	\$6,798.00	\$6,985.00	\$7,281.56	\$7,163.03	\$7,358.56	
Building & Property Expenses	\$9,450.00	\$9,790.00	\$9,040.00	\$10,960.32	\$10,850.00	
Other Expenses	\$7,250.00	\$8,750.00	\$9,000.00	\$11,831.75	\$8,700.00	
Capital Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution to Reserves						
	\$134,948.00	\$135,075.00	\$144,666.56	\$165,116.46	\$154,918.41	
Subtotal - Mount Elgin Fire Hall	\$119,448.00	\$115,075.00	\$114,666.56	\$144,864.46	\$129,918.41	13.30%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Protection to Persons and Property						
BEACHVILLE FIRE HALL						
OPERATION EXPENSE						
Revenue	(\$15,000.00)	(\$20,000.00)	(\$35,000.00)	(\$41,478.00)	(\$35,000.00)	
	(\$15,000.00)	(\$20,000.00)	(\$35,000.00)	(\$41,478.00)	(\$35,000.00)	
Salaries, Wages	\$119,000.00	\$119,000.00	\$129,000.00	\$135,251.66	\$130,094.85	
Benefits	\$10,250.00	\$10,850.00	\$5,400.00	\$5,600.00	\$5,000.00	
Administration Expenses	\$6,375.00	\$5,750.00	\$4,992.00	\$3,975.70	\$3,100.00	
Insurance Expenses	\$6,034.00	\$6,166.00	\$6,328.93	\$6,149.00	\$6,700.00	
Building & Property Expenses	\$10,500.00	\$10,800.00	\$10,200.00	\$10,055.46	\$11,400.00	
Other Expenses	\$9,000.00	\$11,750.00	\$11,500.00	\$9,749.32	\$11,100.00	
Capital Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution to Reserves						
	\$161,159.00	\$164,316.00	\$167,420.93	\$170,781.14	\$167,394.85	
Subtotal - Beachville Fire Hall	\$146,159.00	\$144,316.00	\$132,420.93	\$129,303.14	\$132,394.85	-0.02%
GENERAL FIRE/CIVIC ADDRESS/EMERGENCY MANAGEMENT						
OPERATION EXPENSE						
Revenue	(\$300.00)	(\$300.00)	(\$300.00)	(\$1,040.93)	(\$2,700.00)	
	(\$300.00)	(\$300.00)	(\$300.00)	(\$1,040.93)	(\$2,700.00)	
Salaries, Wages	\$5,000.00	\$500.00	\$59,396.67	\$33,899.20	\$68,945.15	
Benefits	\$500.00	\$0.00	\$16,662.67	\$8,674.96	\$20,671.17	
Contracted Services	\$50,000.00	\$40,000.00	\$5,000.00	\$11,126.58	\$0.00	
Administration Expenses	\$34,050.00	\$35,000.00	\$35,600.00	\$34,689.67	\$61,000.00	
Insurance Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Building & Property Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Other Expenses	\$59,800.00	\$61,586.00	\$48,700.00	\$53,724.13	\$58,500.00	
Interdepartmental Charges	\$0.00	\$0.00	\$0.00	\$0.00	\$12,300.00	
Contribution to Reserves	\$100,000.00	\$300,000.00	\$229,250.00	\$256,355.64	\$150,000.00	
	\$249,350.00	\$437,086.00	\$394,609.33	\$398,470.18	\$371,416.32	
Subtotal - General Fire	\$249,050.00	\$436,786.00	\$394,309.33	\$397,429.25	\$368,716.32	-6.49%
Total General Fire	\$249,050.00	\$436,786.00	\$394,309.33	\$397,429.25	\$368,716.32	-6.49%
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	(\$33,000.00)	\$0.00	\$0.00	
Capital Expenses	\$51,275.00	\$61,200.00	\$77,000.00	\$60,908.41	\$58,595.00	
Total Capital Expense	\$51,275.00	\$61,200.00	\$44,000.00	\$60,908.41	\$58,595.00	33.17%
Total General Fire Dept	\$300,325.00	\$497,986.00	\$438,309.33	\$458,337.66	\$427,311.32	-2.51%
Total Operation Expense- Protection	\$601,050.00	\$784,382.00	\$743,557.40	\$796,702.79	\$753,694.05	1.36%
Total Capital Expense - Protection	\$51,275.00	\$61,200.00	\$44,000.00	\$60,908.41	\$58,595.00	33.17%
Total Protection Department	\$652,325.00	\$845,582.00	\$787,557.40	\$857,611.20	\$812,289.05	3.14%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Protection to Persons and Property						
BUILDING ENFORCEMENT						
OPERATION EXPENSE						
User Fees	(\$124,800.00)	(\$127,500.00)	(\$137,000.00)	(\$295,650.00)	(\$112,000.00)	
Other Revenue	\$0.00	\$0.00	(\$200.00)	(\$52.50)	(\$500.00)	
Contributions From Reserves	\$0.00	(\$24,487.00)	(\$47,030.00)	(\$50,714.35)	(\$54,360.00)	
	-----	-----	-----	-----	-----	
	(\$124,800.00)	(\$151,987.00)	(\$184,230.00)	(\$346,416.85)	(\$166,860.00)	-9.43%
Salaries, Wages	\$79,450.00	\$89,296.00	\$92,132.00	\$99,629.80	\$98,551.00	
Benefits	\$21,692.00	\$26,606.00	\$28,516.00	\$27,887.18	\$30,925.00	
Administration Expenses	\$4,280.00	\$4,515.00	\$6,070.00	\$16,942.60	\$6,100.00	
Insurance Expenses	\$671.00	\$892.08	\$927.76	\$845.00	\$900.00	
Building & Property Expenses	\$0.00					
Other Expenses	\$2,399.00	\$2,724.00	\$2,384.00	\$11,578.13	\$8,784.00	
Interdepartmental Charges	\$0.00	\$24,487.00	\$25,000.00	\$18,296.00	\$18,100.00	
Contribution to Reserves	\$3,000.00	\$3,500.00	\$3,500.00	\$120,527.00	\$3,500.00	
	-----	-----	-----	-----	-----	
	\$111,492.00	\$152,020.08	\$158,529.76	\$295,705.71	\$166,860.00	5.25%
	-----	-----	-----	-----	-----	
Total Operation Expense- Building	(\$13,308.00)	\$33.08	(\$25,700.24)	(\$50,711.14)	\$0.00	-100.00%
Other Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Building Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Building Department	(\$13,308.00)	\$33.08	(\$25,700.24)	(\$50,711.14)	\$0.00	-100.00%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Protection to Persons and Property						
BY-LAW ENFORCEMENT/POLICING/ANIMAL CONTROL/STOCK VALUERS						
OPERATION EXPENSE						
User Fees	(\$17,000.00)	(\$28,200.00)	(\$26,200.00)	(\$27,405.00)	(\$26,700.00)	
	(\$17,000.00)	(\$28,200.00)	(\$26,200.00)	(\$27,405.00)	(\$26,700.00)	
Contracted Services	\$ 876,191.00	\$ 858,878.00	\$ 847,493.00	\$ 834,066.30	\$ 897,036.00	
Administration Expenses	\$ 16,550.00	\$ 14,275.00	\$ 11,250.00	\$ 9,786.06	\$ 14,100.00	
Insurance Expenses						
Building & Property Expenses						
Other Expenses						
Contribution to Reserves	0	0	0	0	0	0
	\$892,741.00	\$873,153.00	\$858,743.00	\$843,852.36	\$911,136.00	
Total Operation Expense By- Law Policing/Animal Control	\$875,741.00	\$844,953.00	\$832,543.00	\$816,447.36	\$884,436.00	6.23%
CAPITAL EXPENSE						
Other Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Capital By- Law/Policing/Animal Control	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!
Total By-Law/Policing/Animal Control	\$875,741.00	\$844,953.00	\$832,543.00	\$816,447.36	\$884,436.00	6.23%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENT SUMMARY**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Roads and Transportation						
<u>EQUIPMENT OPERATIONS</u>						
Revenue	(\$221,751.00)	(\$241,680.00)	(\$210,440.00)	(\$212,694.00)	(\$213,050.00)	
	-----	-----	-----	-----	-----	
	(\$221,751.00)	(\$241,680.00)	(\$210,440.00)	(\$212,694.00)	(\$213,050.00)	
Salaries, Wages	\$43,003.00	\$35,000.00	\$37,150.00	\$52,336.48	\$37,600.00	
Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contracted Out	\$4,750.00	\$2,400.00	\$2,400.00	\$560.00	\$2,100.00	
Repairs (Parts)	\$75,900.00	\$49,000.00	\$50,000.00	\$77,121.62	\$69,900.00	
Tools/Supplies	\$7,950.00	\$1,500.00	\$1,220.00	\$400.12	\$1,470.00	
Fuel/oil	\$131,428.00	\$169,100.00	\$154,640.00	\$181,509.01	\$167,995.00	
	-----	-----	-----	-----	-----	
	\$263,031.00	\$257,000.00	\$245,410.00	\$311,927.23	\$279,065.00	13.71%
Total Equipment Operations	\$41,280.00	\$15,320.00	\$34,970.00	\$99,233.23	\$66,015.00	88.78%
<u>MAINTENANCE OPERATIONS</u>						
Revenue	(\$89,000.00)	(\$89,500.00)	(\$60,000.00)	(\$61,930.19)	(\$63,000.00)	
	-----	-----	-----	-----	-----	
	(\$89,000.00)	(\$89,500.00)	(\$60,000.00)	(\$61,930.19)	(\$63,000.00)	
Salaries, Wages	\$187,061.00	\$185,500.00	\$205,100.00	\$250,395.77	\$257,850.00	
Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Material	\$234,600.00	\$222,300.00	\$211,700.00	\$222,755.94	\$238,000.00	
Miscellaneous	\$6,300.00	\$7,500.00	\$7,200.00	\$30,245.48	\$8,200.00	
Machine Rental	\$137,110.00	\$136,150.00	\$145,250.00	\$165,848.04	\$172,800.00	
Contracted Out	\$295,036.00	\$316,700.00	\$232,800.00	\$208,557.25	\$257,150.00	
Contributions to Reserves						
	-----	-----	-----	-----	-----	
	\$860,107.00	\$868,150.00	\$802,050.00	\$877,802.48	\$934,000.00	
Total Maintenance Operations	\$771,107.00	\$778,650.00	\$742,050.00	\$815,872.29	\$871,000.00	17.38%
<u>OTHER MAINTENANCE</u>						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages	\$210,443.00	\$213,328.00	\$220,578.00	\$231,597.15	\$232,859.35	
Benefits	\$134,551.00	\$134,403.00	\$166,439.00	\$161,789.46	\$167,025.00	
Administration Expenses	\$31,750.00	\$31,750.00	\$33,550.00	\$33,856.24	\$35,250.00	
Insurance Expenses	\$136,822.00	\$148,453.00	\$158,700.00	\$161,078.60	\$169,132.53	

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Roads and Transportation						
Building & Property Expenses	\$74,817.00	\$75,250.00	\$70,300.00	\$62,956.26	\$67,100.00	
Other Expenses	\$16,336.00	\$14,662.00	\$14,662.00	\$26,995.35	\$25,612.00	
Interdepartmental Charges	\$0.00	\$10,883.00	\$11,000.00	\$8,131.00	\$6,700.00	
	\$604,719.00	\$628,729.00	\$675,229.00	\$686,404.06	\$703,678.88	
Total Other Maintenance	\$604,719.00	\$628,729.00	\$675,229.00	\$686,404.06	\$703,678.88	4.21%
STREET LIGHTING AND CROSSING GUARDS						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages	\$5,850.00	\$150.00	\$150.00	\$0.00	\$150.00	
Benefits	\$438.00	\$0.00	\$0.00	\$0.00	\$0.00	
Debt Charges	\$0.00	\$0.00	\$42,629.66	\$42,850.42	\$41,766.57	
Administration Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Building & Property Expenses	\$64,600.00	\$64,600.00	\$32,250.00	\$43,528.42	\$32,050.00	
	\$70,888.00	\$64,650.00	\$74,929.66	\$86,378.84	\$73,966.57	
Total Streetlighting and Crossing Guards	\$70,888.00	\$64,650.00	\$74,929.66	\$86,378.84	\$73,966.57	-1.29%
CAPITAL PROJECTS AND EQUIPMENT						
Revenue	(\$415,304.00)	(\$338,249.00)	(\$393,438.00)	(\$334,489.64)	(\$386,439.64)	
Debenture Income	\$0.00	(\$1,405,585.00)	\$0.00	\$0.00	\$0.00	
Contribution from Reserves	(\$301,000.00)	(\$26,000.00)	(\$101,000.00)	\$0.00	(\$270,000.00)	
	(\$716,304.00)	(\$1,769,834.00)	(\$494,438.00)	(\$334,489.64)	(\$656,439.64)	
Salaries, Wages	\$46,750.00	\$29,000.00	\$33,500.00	\$52,372.32	\$80,500.00	
Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Debt Charges	\$0.00	\$0.00	\$233,046.06	\$233,046.06	\$228,867.33	
Contracted Out	\$570,563.00	\$1,875,544.00	\$338,000.00	\$515,289.70	\$293,400.00	
Materials	\$57,000.00	\$11,400.00	\$10,000.00	\$12,807.52	\$33,000.00	
Rental of Equipment	\$52,000.00	\$74,101.00	\$45,500.00	\$65,374.23	\$65,890.00	
Pulverize & Pave	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Other Expenses	\$84,150.00	\$100,000.00	\$100,000.00	\$98,133.00	\$100,000.00	
Vehicle Purchases	\$301,000.00	\$26,000.00	\$0.00	\$0.00	\$160,000.00	
Contribution to Reserves	\$201,700.00	\$244,000.00	\$50,000.00	\$50,000.00	\$258,000.00	
	\$1,313,163.00	\$2,360,045.00	\$810,046.06	\$1,027,022.83	\$1,219,657.33	50.57%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Roads and Transportation						
Total Capital Projects and Equipment	\$596,859.00	\$590,211.00	\$315,608.06	\$692,533.20	\$563,217.69	78.45%
Total Roads and Transportation	\$2,084,853.00	\$2,077,560.00	\$1,842,786.72	\$2,380,421.62	\$2,277,878.14	23.61%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Environmental Services						
GARBAGE						
OPERATION EXPENSE						
Other Revenue	(\$151,000.00)	(\$150,264.00)	(\$153,140.00)	(\$146,383.00)	(\$149,377.00)	
	-----	-----	-----	-----	-----	
	(\$151,000.00)	(\$150,264.00)	(\$153,140.00)	(\$146,383.00)	(\$149,377.00)	
Salaries, Wages	\$42,724.00	\$43,446.00	\$42,728.00	\$43,323.81	\$43,984.00	
Benefits	\$14,815.00	\$17,991.00	\$18,371.00	\$15,512.88	\$20,457.00	
Administration Expenses	\$600.00	\$600.00	\$600.00	\$0.00	\$618.00	
Insurance Expenses	\$5,800.00	\$5,950.00	\$6,248.00	\$5,732.48	\$6,757.00	
Building & Property Expenses	\$500.00	\$510.00	\$500.00	\$0.00	\$515.00	
Other Expenses	\$50,106.00	\$49,267.00	\$50,193.00	\$40,075.36	\$42,561.00	
Contribution to Reserves	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	
	-----	-----	-----	-----	-----	
	\$139,545.00	\$142,764.00	\$143,640.00	\$129,644.53	\$139,892.00	-2.61%
	-----	-----	-----	-----	-----	
Total Garbage Operation Expense	(\$11,455.00)	(\$7,500.00)	(\$9,500.00)	(\$16,738.47)	(\$9,485.00)	-0.16%
CAPITAL EXPENSE						
Other Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Garbage Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	-----	-----	-----	-----	-----	
Total Garbage	(\$11,455.00)	(\$7,500.00)	(\$9,500.00)	(\$16,738.47)	(\$9,485.00)	-0.16%

RECYCLING						
OPERATION EXPENSE						
Other Revenue	(\$98,400.00)	(\$98,406.00)	(\$103,661.00)	(\$108,218.00)	(\$111,287.00)	
	-----	-----	-----	-----	-----	
	(\$98,400.00)	(\$98,406.00)	(\$103,661.00)	(\$108,218.00)	(\$111,287.00)	
Salaries, Wages	\$30,239.00	\$29,874.00	\$32,715.00	\$37,366.49	\$39,208.00	
Benefits	\$14,898.00	\$16,539.00	\$17,031.00	\$16,298.79	\$20,102.00	
Administration Expenses	\$2,100.00	\$2,584.00	\$3,115.00	\$0.00	\$3,208.00	
Insurance Expenses	\$1,294.00	\$1,600.00	\$1,680.00	\$1,410.00	\$1,764.00	
Building & Property Expenses	\$0.00	\$0.00	\$0.00	\$337.67	\$0.00	
Other Expenses	\$24,600.00	\$22,459.00	\$24,801.00	\$25,224.74	\$21,490.00	
Contribution to Reserves	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	
	-----	-----	-----	-----	-----	
	\$98,131.00	\$98,056.00	\$104,342.00	\$105,637.69	\$110,772.00	6.16%
	-----	-----	-----	-----	-----	
Total Recycling Operation Expense	(\$269.00)	(\$350.00)	\$681.00	(\$2,580.31)	(\$515.00)	-175.62%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
--	-------------	-------------	-------------	------------------------------	-------------	--------------------------

Environmental Services

CAPITAL EXPENSE

Other Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	(\$200,000.00)	(\$197,343.57)	\$0.00	
Capital Expense	\$0.00	\$0.00	\$200,000.00	\$197,343.57	\$0.00	

Total Recycling Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
--	---------------	---------------	---------------	---------------	---------------	--

Total Recycling Expense	(\$269.00)	(\$350.00)	\$681.00	(\$2,580.31)	(\$515.00)	-175.62%
--------------------------------	-------------------	-------------------	-----------------	---------------------	-------------------	-----------------

Total Environmental Services	(\$11,724.00)	(\$7,850.00)	(\$8,819.00)	(\$19,318.78)	(\$10,000.00)	13.39%
---	----------------------	---------------------	---------------------	----------------------	----------------------	---------------



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

2013 Year to
Date

% Increase
(Decrease)

2011 Budget 2012 Budget 2013 Budget Actuals 2014 Budget

Planning and Development

PLANNING & ZONING

OPERATION EXPENSE

Revenue	(\$8,000.00)	(\$8,000.00)	(\$11,000.00)	(\$8,875.00)	(\$8,500.00)	
	(\$8,000.00)	(\$8,000.00)	(\$11,000.00)	(\$8,875.00)	(\$8,500.00)	
Salaries, Wages						
Benefits						
Administration Expenses	\$8,150.00	\$6,650.00	\$5,150.00	\$1,840.43	\$2,410.00	
Insurance Expenses						
Building & Property Expenses						
Other Expenses						
Contribution to Reserves						
	\$8,150.00	\$6,650.00	\$5,150.00	\$1,840.43	\$2,410.00	
Total Planning & Zoning Operation Expense	\$150.00	(\$1,350.00)	(\$5,850.00)	(\$7,034.57)	(\$6,090.00)	4.10%

CAPITAL EXPENSE

Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Planning & Zoning Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!
Total Planning & Zoning	\$150.00	(\$1,350.00)	(\$5,850.00)	(\$7,034.57)	(\$6,090.00)	4.10%

ECONOMIC DEVELOPMENT

OPERATION EXPENSE

Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages						
Benefits						
Administration Expenses	\$25,500.00	\$11,000.00	\$25,000.00	\$4,356.87	\$20,300.00	
Insurance Expenses						
Building & Property Expenses						
Other Expenses						
Contribution to Reserves						
	\$25,500.00	\$11,000.00	\$25,000.00	\$4,356.87	\$20,300.00	

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Planning and Development						
Development Operation Expense	\$25,500.00	\$11,000.00	\$25,000.00	\$4,356.87	\$20,300.00	-18.80%
CAPITAL EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Economic Development Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!
Total Economic Development	\$25,500.00	\$11,000.00	\$25,000.00	\$4,356.87	\$20,300.00	-18.80%

ENERGY COMMITTEE						
OPERATION EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages						
Benefits						
Administration Expenses	\$0.00	\$5,000.00	\$5,500.00	\$3,253.00	\$3,500.00	
Insurance Expenses						
Building & Property Expenses						
Other Expenses						
Contribution to Reserves						
	\$0.00	\$5,000.00	\$5,500.00	\$3,253.00	\$3,500.00	
Total Energy Committee Expense	\$0.00	\$5,000.00	\$5,500.00	\$3,253.00	\$3,500.00	-36.36%
CAPITAL EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Energy Committee Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!
Total Energy Committee	\$0.00	\$5,000.00	\$5,500.00	\$3,253.00	\$3,500.00	-36.36%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Planning and Development						
STRATEGIC PLANNING						
OPERATION EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Salaries, Wages						
Benefits						
Administration Expenses	\$0.00	\$5,000.00	\$2,000.00	\$140.37	\$3,500.00	
Insurance Expenses						
Building & Property Expenses						
Other Expenses						
Contribution to Reserves						
	\$0.00	\$5,000.00	\$2,000.00	\$140.37	\$3,500.00	
Total Strategic Planning Operating Expense	\$0.00	\$5,000.00	\$2,000.00	\$140.37	\$3,500.00	75.00%
CAPITAL EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Strategic Planning Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Strategic Planning	\$0.00	\$5,000.00	\$2,000.00	\$140.37	\$3,500.00	75.00%
AGRICULTURE AND DRAINAGE						
OPERATION EXPENSE						
Revenue	(\$29,268.00)	(\$30,350.00)	(\$31,250.00)	(\$31,953.34)	(\$32,000.00)	
	(\$29,268.00)	(\$30,350.00)	(\$31,250.00)	(\$31,953.34)	(\$32,000.00)	
Salaries, Wages	\$56,818.00	\$56,041.00	\$52,957.00	\$50,935.77	\$47,679.00	
Benefits						
Administration Expenses	\$13,400.00	\$12,800.00	\$11,600.00	\$11,558.93	\$9,600.00	
Insurance Expenses	\$671.00	\$892.08	\$726.96	\$845.00	\$763.31	
Building & Property Expenses						
Other Expenses	\$4,055.00	\$3,249.00	\$2,757.00	\$1,279.97	\$2,757.00	
Contribution to Reserves	\$0.00	\$1,500.00	\$1,900.00	\$1,900.00	\$1,900.00	
Interdepartmental Charges	\$0.00	\$24,487.00	\$24,000.00	\$18,296.00	\$11,900.00	
	\$74,944.00	\$98,969.08	\$93,940.96	\$84,815.67	\$74,599.31	-20.59%
Total Agriculture and Drainage Operation Expense	\$45,676.00	\$68,619.08	\$62,690.96	\$52,862.33	\$42,599.31	-32.05%

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Planning and Development						
CAPITAL EXPENSE						
Revenue	\$0.00	(\$1,500.00)	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	(\$14,000.00)	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$14,000.00	\$50,000.00	\$0.00	\$0.00	
Total Agriculture and Drainage Capital Expense	\$0.00	(\$1,500.00)	\$50,000.00	\$0.00	\$0.00	
Total Agriculture and Drainage	\$45,676.00	\$67,119.08	\$112,690.96	\$52,862.33	\$42,599.31	-62.20%
TILE AND MUNICIPAL DRAINS						
OPERATION EXPENSE						
Revenue	(\$2,000.00)	(\$3,000.00)	(\$10,000.00)	(\$4,966.00)	(\$2,500.00)	
	(\$2,000.00)	(\$3,000.00)	(\$10,000.00)	(\$4,966.00)	(\$2,500.00)	
Salaries, Wages						
Benefits						
Administration Expenses						
Insurance Expenses						
Building & Property Expenses						
Other Expenses - Loans	\$52,000.00	\$43,100.00	\$66,413.34	\$69,857.64	\$88,163.34	
Contribution to Reserves						
	\$52,000.00	\$43,100.00	\$66,413.34	\$69,857.64	\$88,163.34	
Total Tile & Municipal Drains Operation Expense	\$50,000.00	\$40,100.00	\$56,413.34	\$64,891.64	\$85,663.34	51.85%
CAPITAL EXPENSE						
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Contribution From Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Tile & Municipal Drains Capital Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Tile & Municipal Drains	\$50,000.00	\$40,100.00	\$56,413.34	\$64,891.64	\$85,663.34	51.85%
Total Planning & Development	\$121,326.00	\$126,869.08	\$195,754.30	\$118,469.64	\$149,472.65	-23.64%



**TOWNSHIP OF SOUTH-WEST OXFORD
2014 BUDGET - DEPARTMENTAL DETAIL**

	2011 Budget	2012 Budget	2013 Budget	2013 Year to Date Actuals	2014 Budget	% Increase (Decrease)
Revenue						
General Revenue						
Contributions from Reserves	(\$50,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
	(\$50,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
Levy & Requisition	(\$81,500.00)	(\$141,500.00)	(\$106,413.00)	(\$69,022.47)	(\$78,163.00)	
Payment-In-Lieu	(\$81,000.00)	(\$77,000.00)	(\$102,000.00)	(\$117,199.11)	(\$118,000.00)	
Federal/Provincial Grants	(\$1,274,500.00)	(\$1,537,352.07)	(\$1,479,413.00)	(\$1,461,338.14)	(\$1,203,800.00)	
Revenue from Other Municipalities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
User Fees	(\$2,250.00)	(\$1,825.00)	(\$1,291.00)	\$0.00	(\$1,291.00)	
Licenses & Permits	(\$1,630.00)	(\$2,050.00)	(\$1,050.00)	(\$858.00)	(\$300.00)	
Other Revenue	(\$103,500.00)	(\$131,000.00)	(\$169,059.00)	(\$155,834.42)	(\$106,700.00)	
Interest Income	(\$20,500.00)	(\$22,500.00)	(\$30,500.00)	(\$23,926.00)	(\$29,000.00)	
Municipal Surplus	(\$100,000.00)	\$0.00	\$250,000.00	\$100,000.00	\$0.00	
Interdepartmental Charges	\$0.00	(\$59,857.60)	(\$60,000.00)	(\$44,723.00)	(\$49,000.00)	
	(\$1,664,880.00)	(\$1,973,084.67)	(\$1,699,726.00)	(\$1,772,901.14)	(\$1,586,254.00)	
Contribution to Reserves	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Subtotal General Revenue	(\$1,714,880.00)	(\$1,973,084.67)	(\$1,699,726.00)	(\$1,772,901.14)	(\$1,586,254.00)	-19.61%
Total General Revenue	(\$1,714,880.00)	(\$1,973,084.67)	(\$1,699,726.00)	(\$1,772,901.14)	(\$1,586,254.00)	-19.61%